

Donor Relations and Resource Mobilization Service

Briefing on UNHCR

**For new staff at Permanent Missions, Inter-Governmental,
International and Non-Governmental Organizations at Geneva**

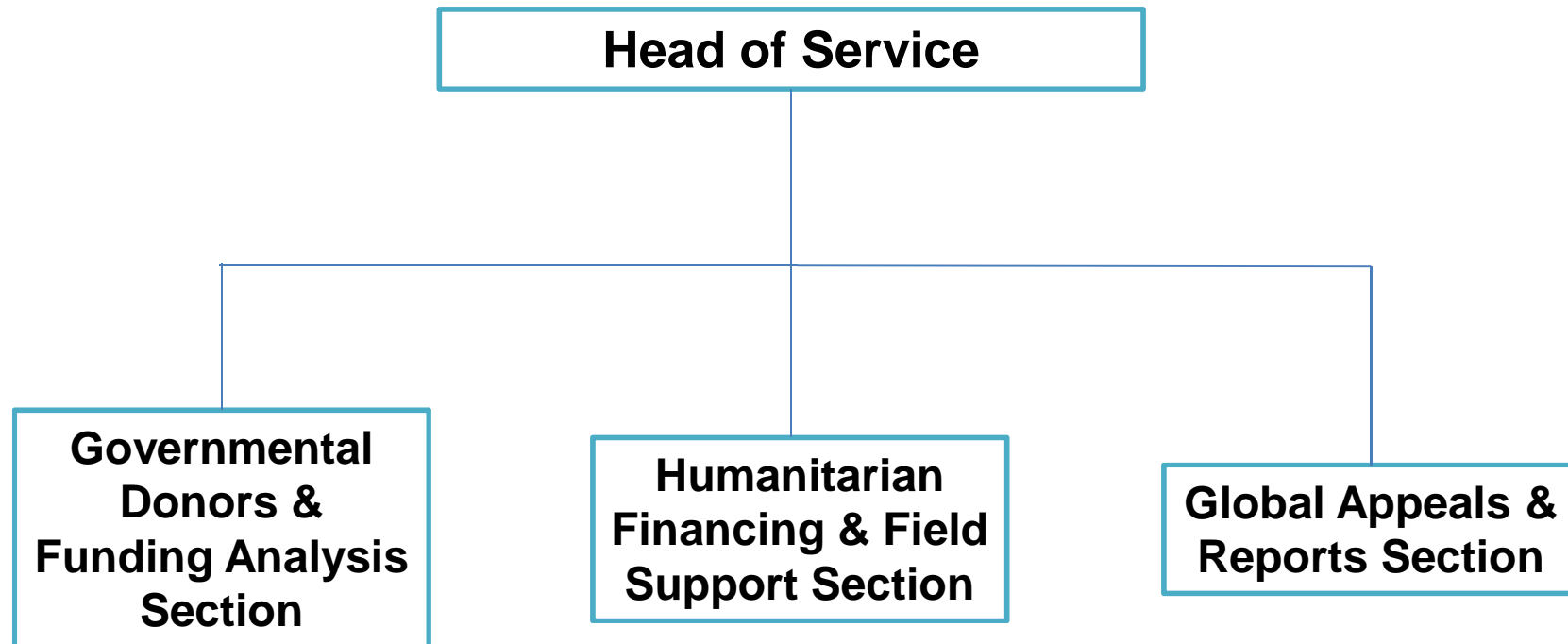
5 February 2013



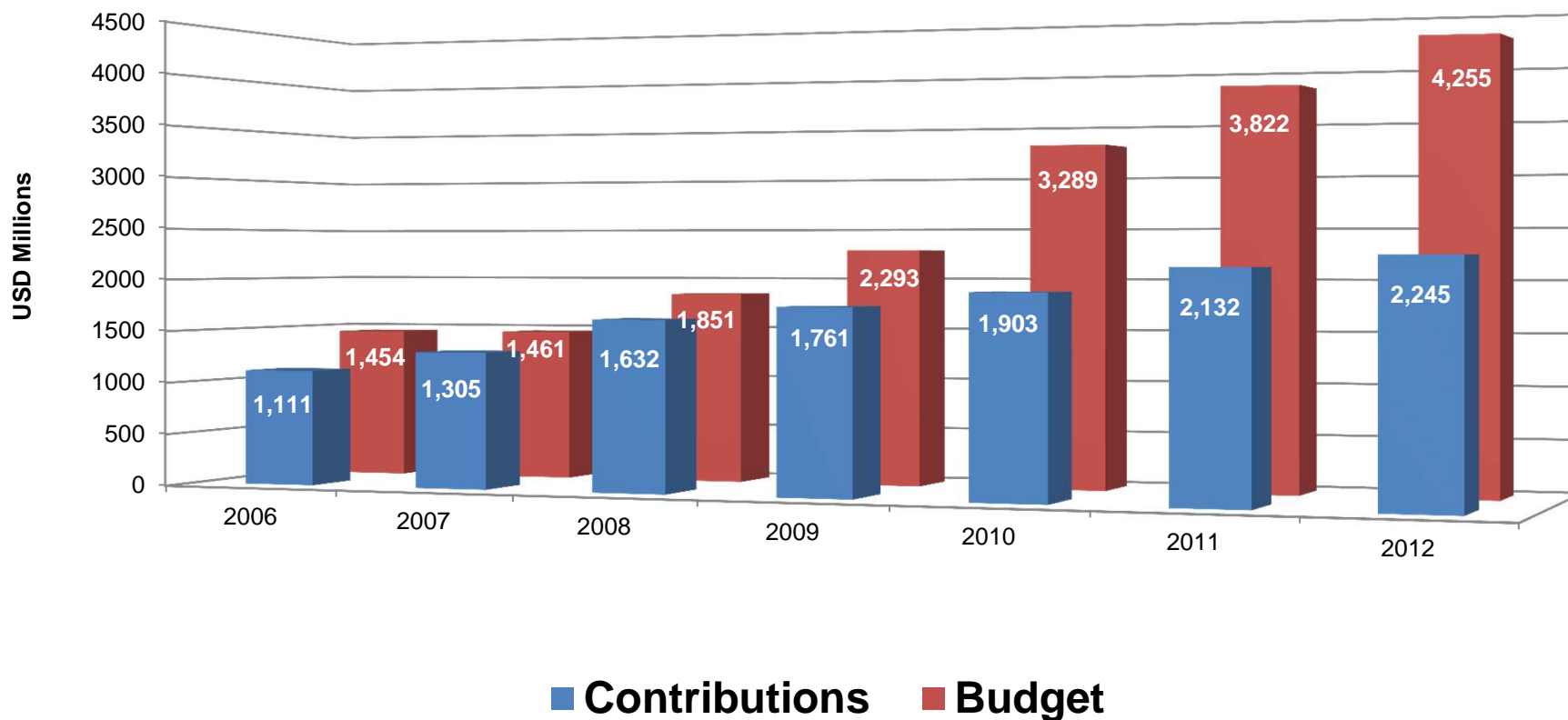
UNHCR

United Nations High Commissioner for Refugees
Haut Commissariat des Nations Unies pour les réfugiés

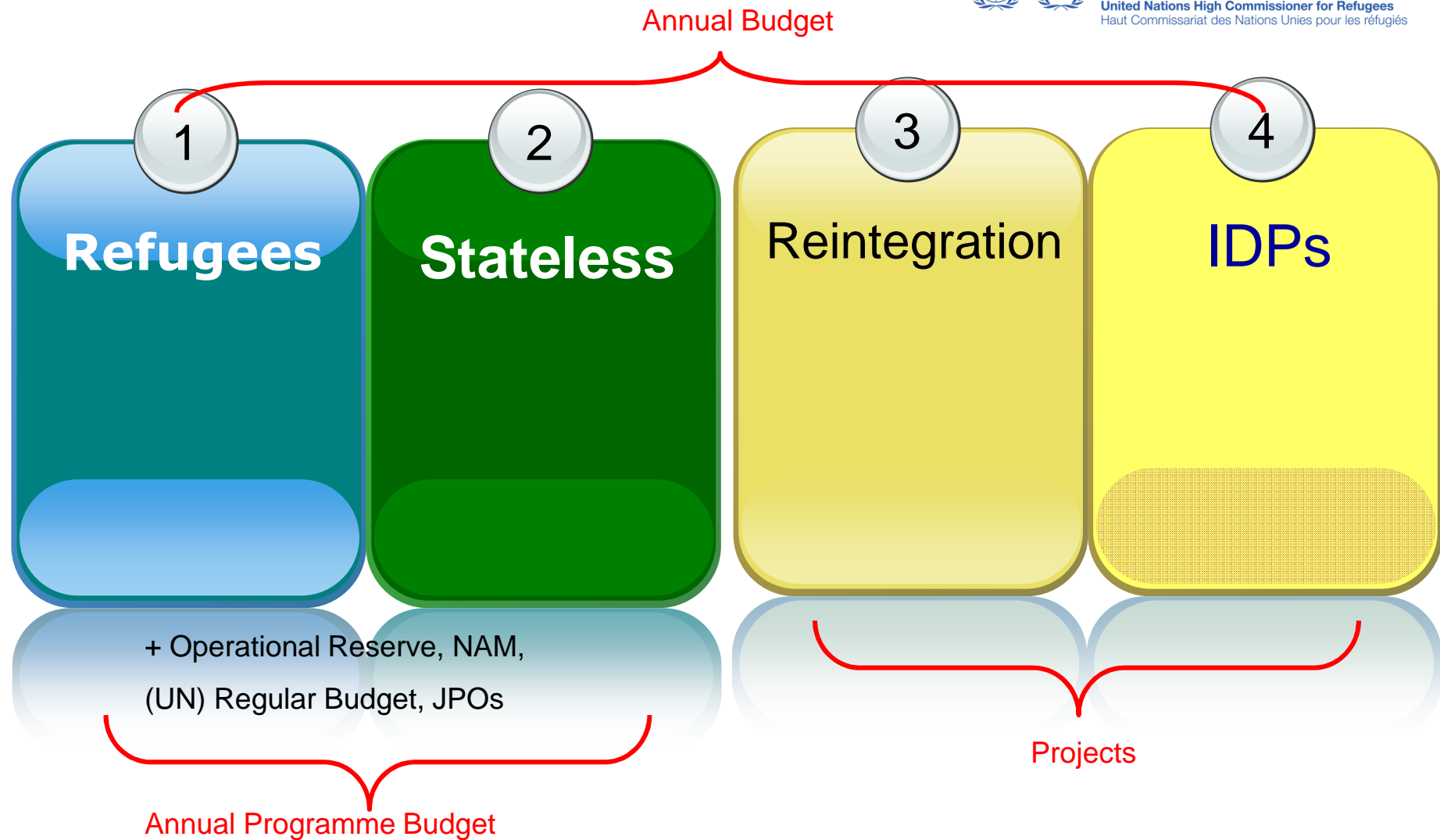
Organigram: Donor Relations and Resource Mobilization Service



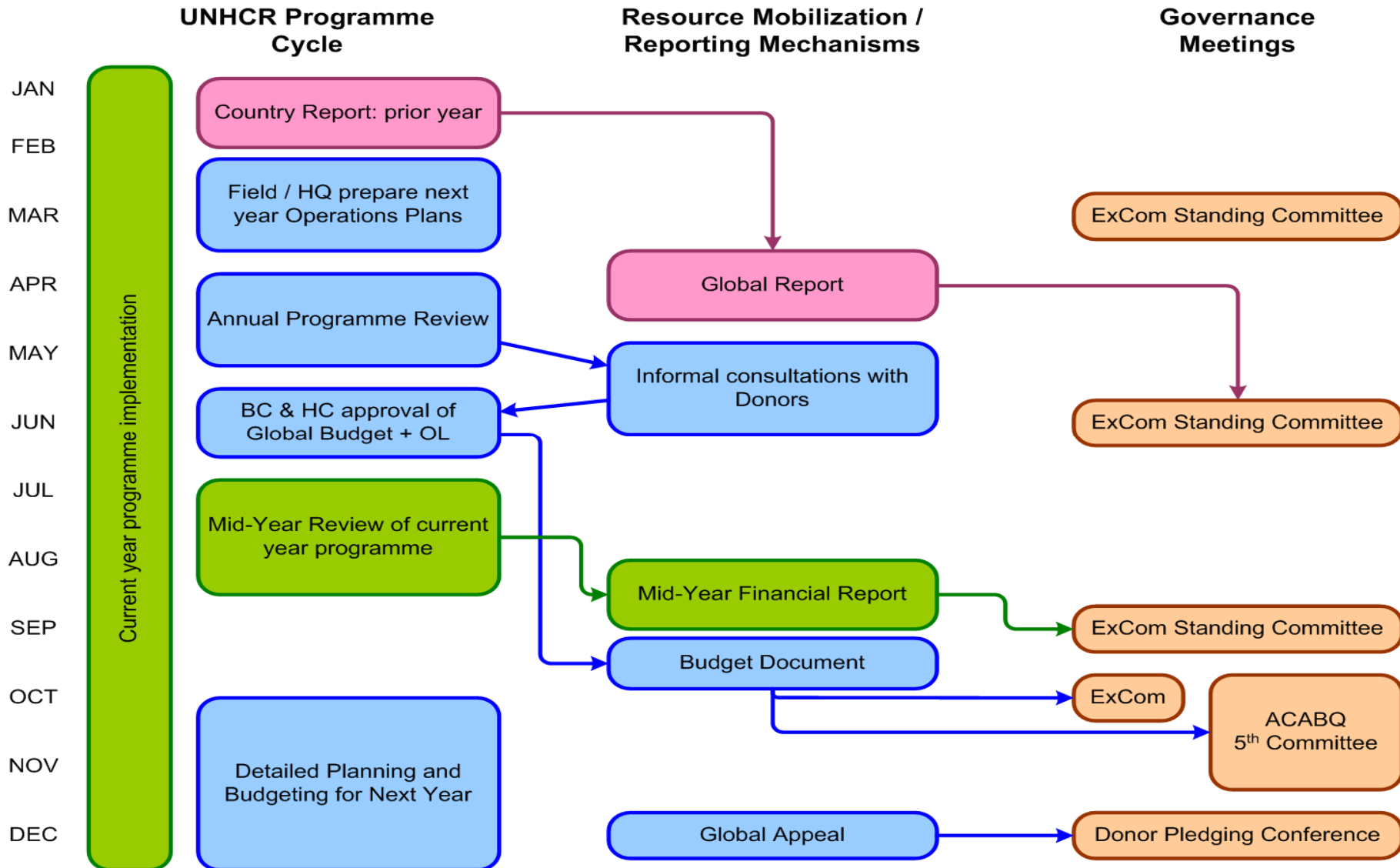
UNHCR Budgets and Contributions 2006 – 2012



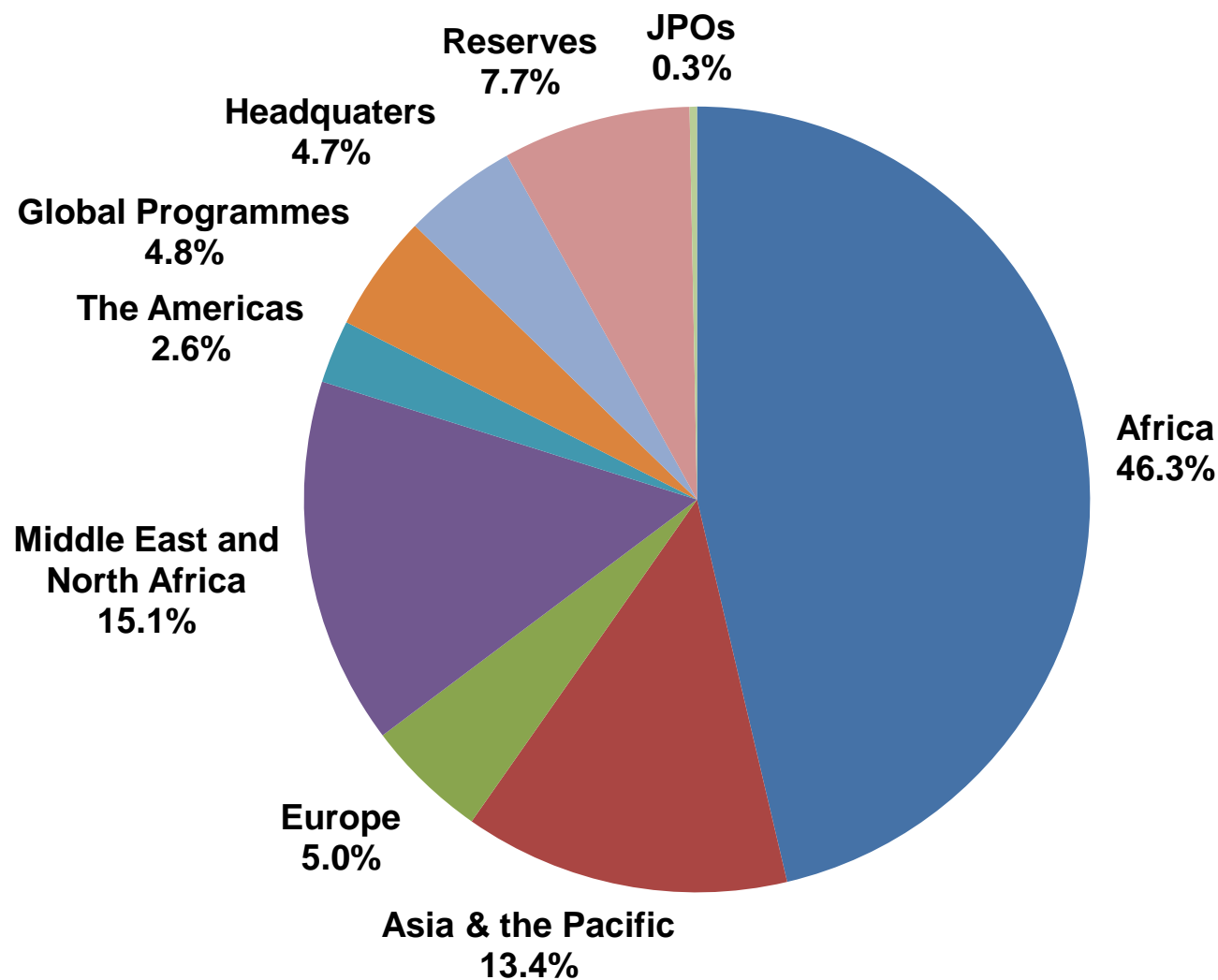
Pillar-based Budget Structure



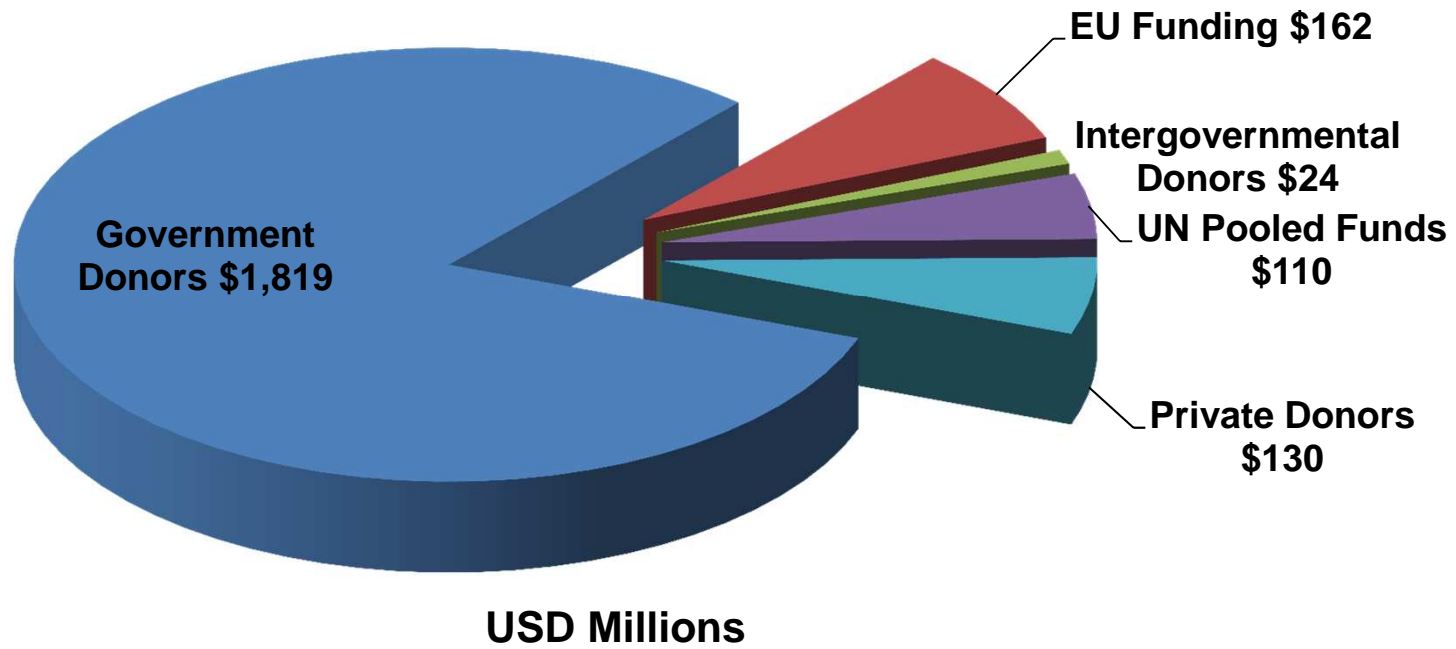
Budget Process and Timeline



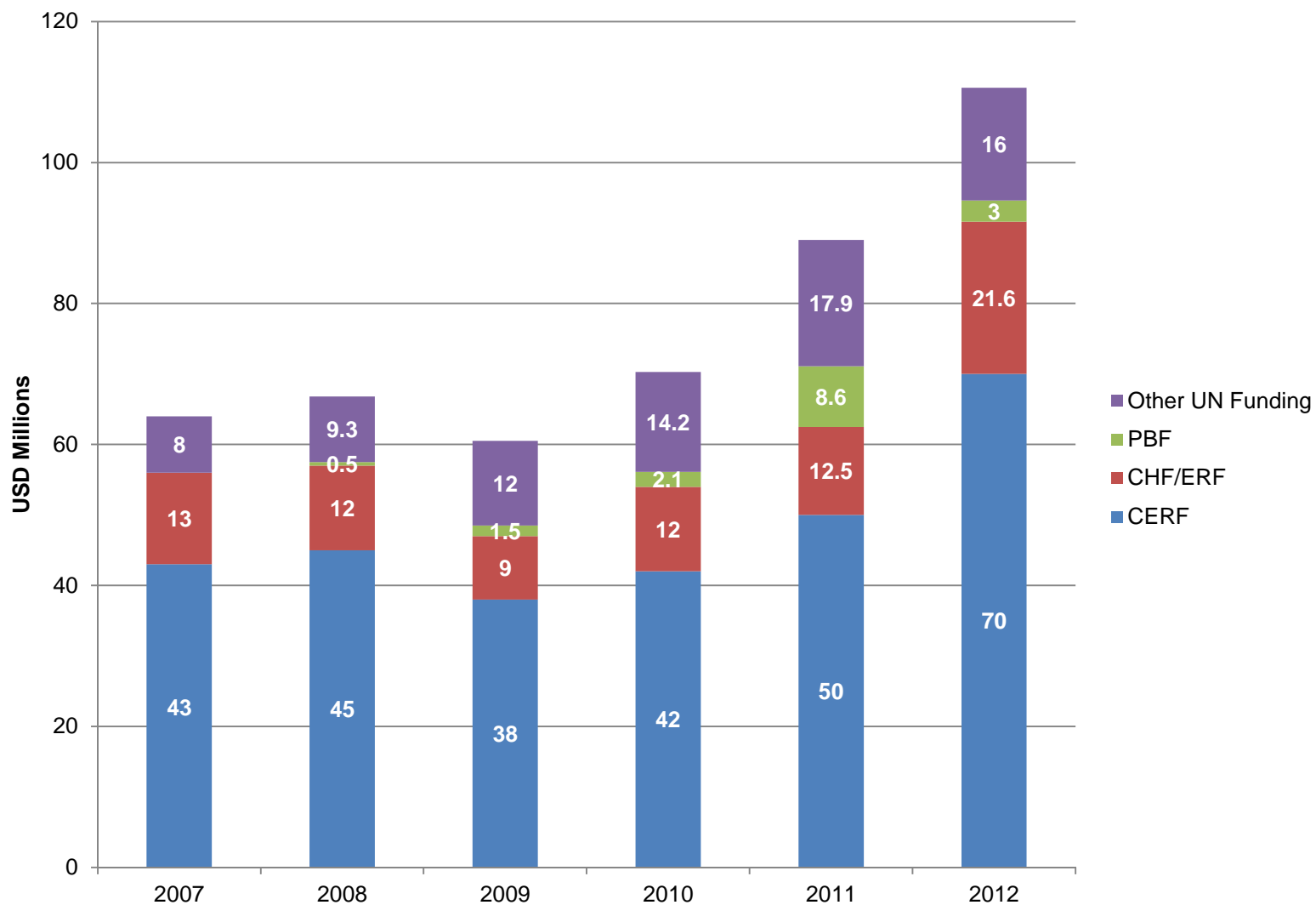
2013 Revised budget by region (ExCom approved)



2012 Sources of Funding



UN and Pooled Funding Mechanisms 2007 - 2012

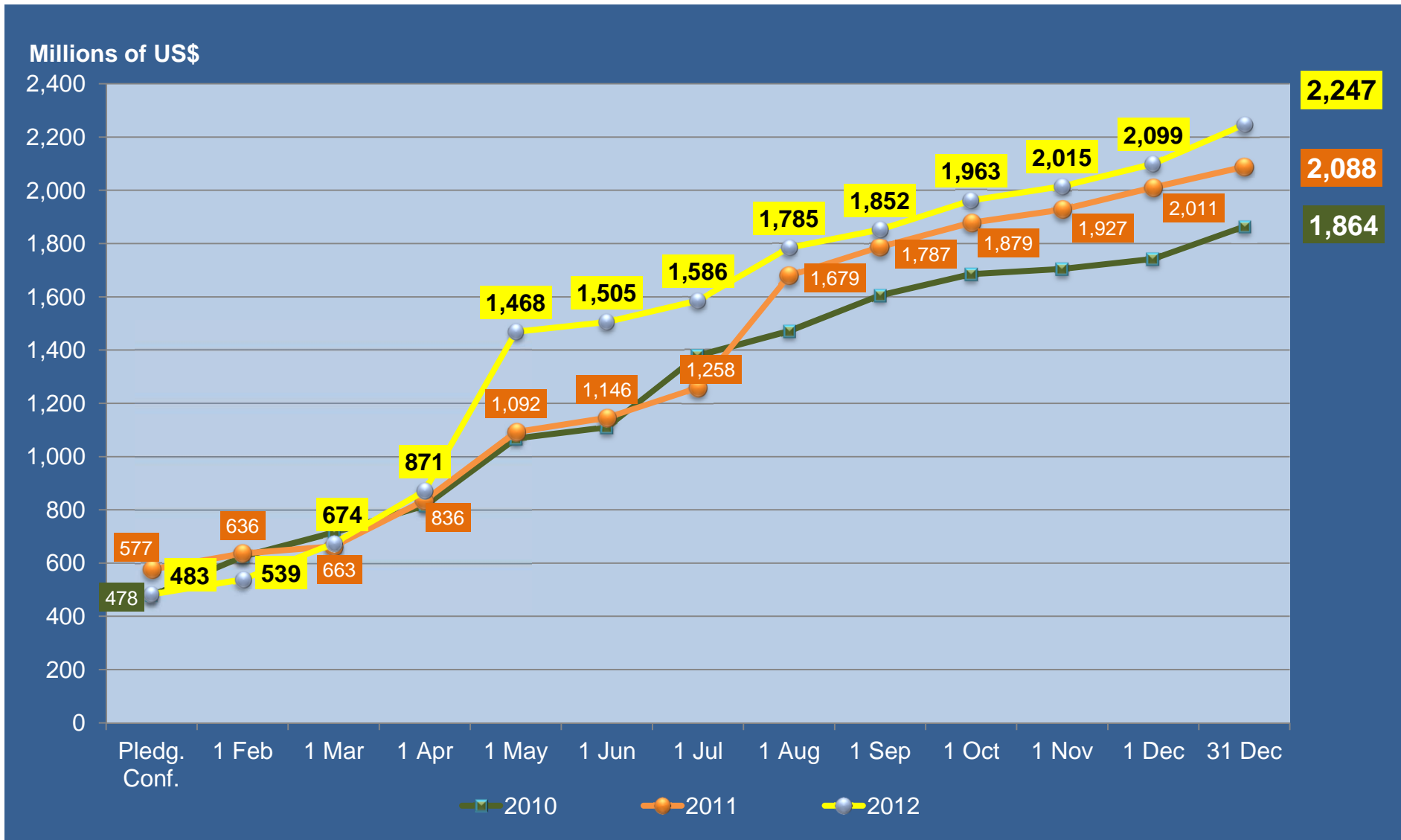


Field Support, Training and Inter-Agency Cooperation



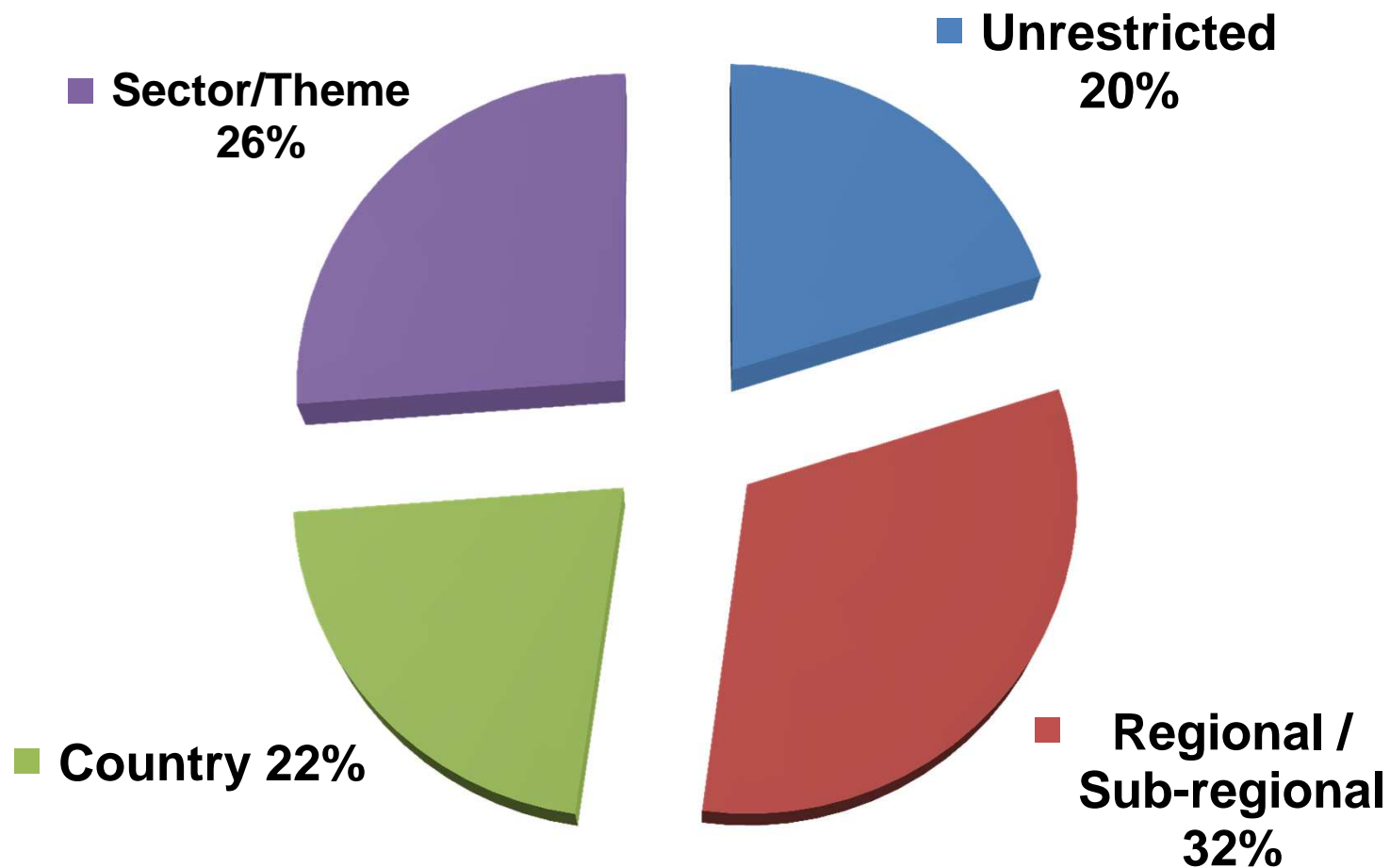
- **Field Support Team & Training**
- **Inter-Agency engagement**
- **Pooled funds & multi-donor trust programmes**
- **Transitional and development funding**

Timing of Pledges to UNHCR 2010-2012



Level of Earmarking in 2012

Provisional as at 30 January 2013



Host country contributions

Refugee population including people in refugee-like situations - Top 10 host countries, end-2011

