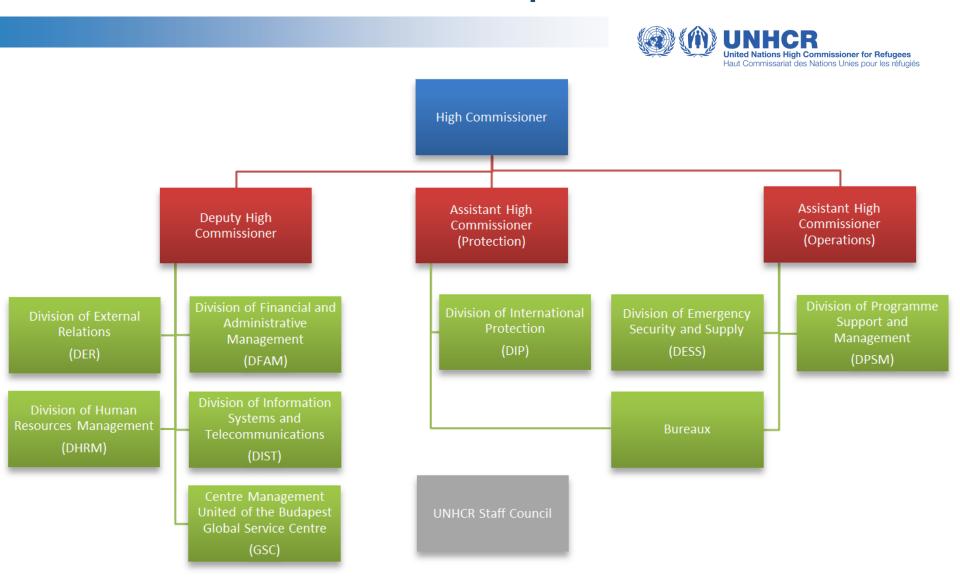
#### **Briefing on UNHCR Funding, Partnerships and Advocacy**

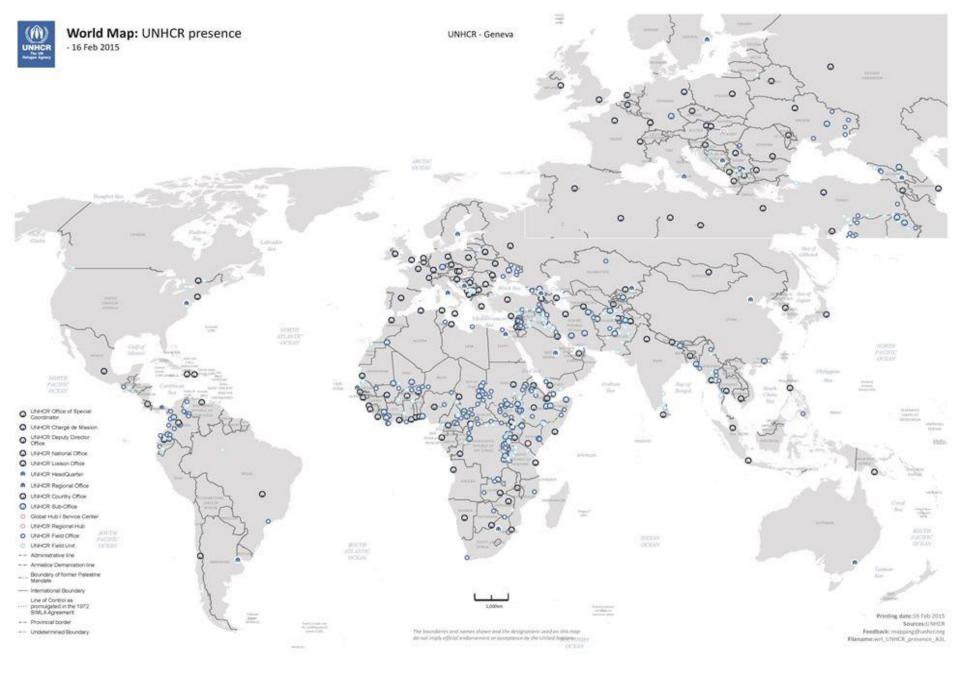
For new staff at Permanent Missions, Inter-Governmental, International and Non-Governmental Organizations at Geneva

**18 February 2015** 



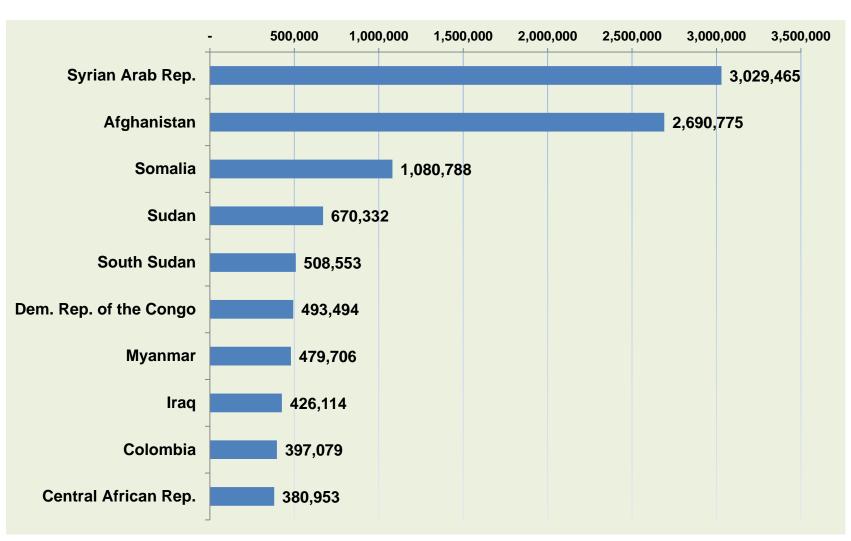
#### **UNHCR** Headquarters





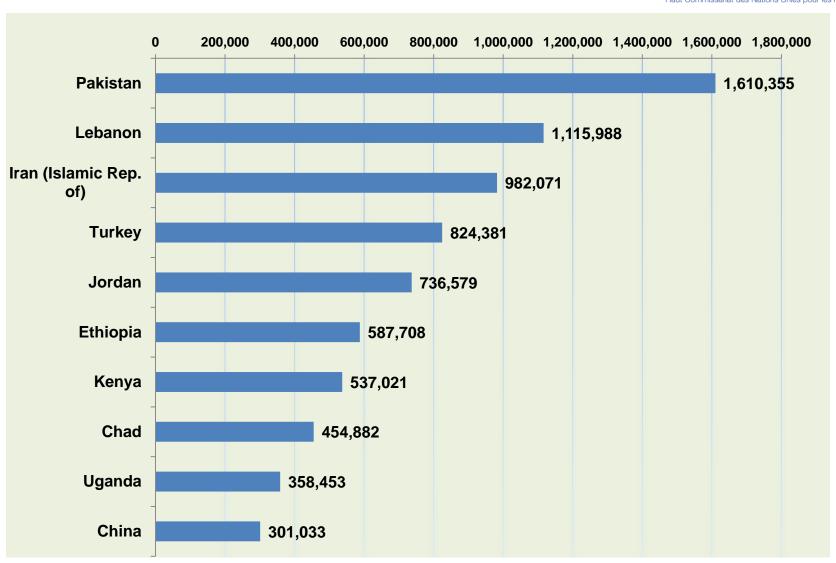
#### Top 10 countries of origin for refugees (as of mid 2014)





#### Top 10 refugee-hosting countries (as of mid 2014)









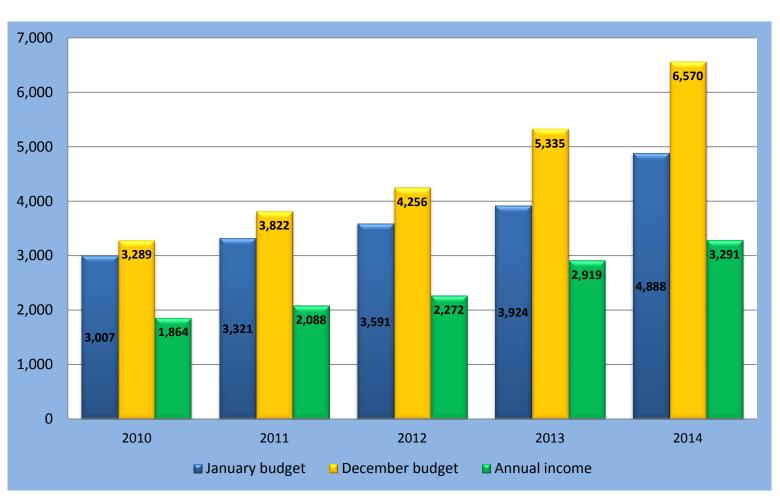
#### **UNHCR's Work:**

- Enabling Protection
- Responding to Emergencies
- Providing for Essential Services

- Encouraging Self-Reliance
- Finding Durable Solutions

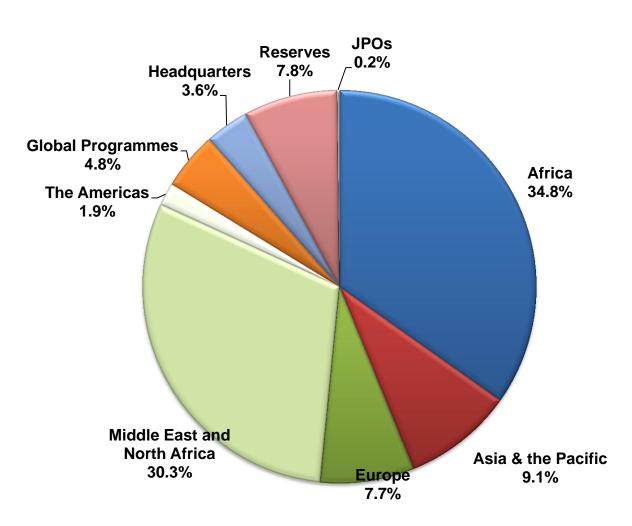
### **UNHCR Budgets and Contributions 2010 – 2014**





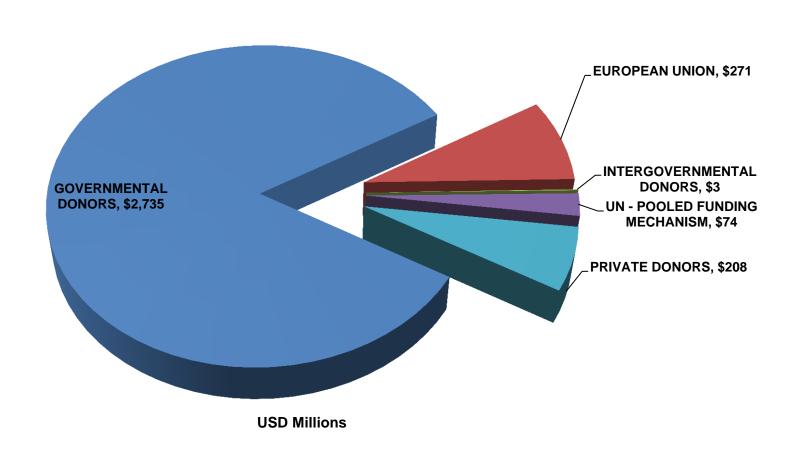
### 2015 ExCom Budget by Region





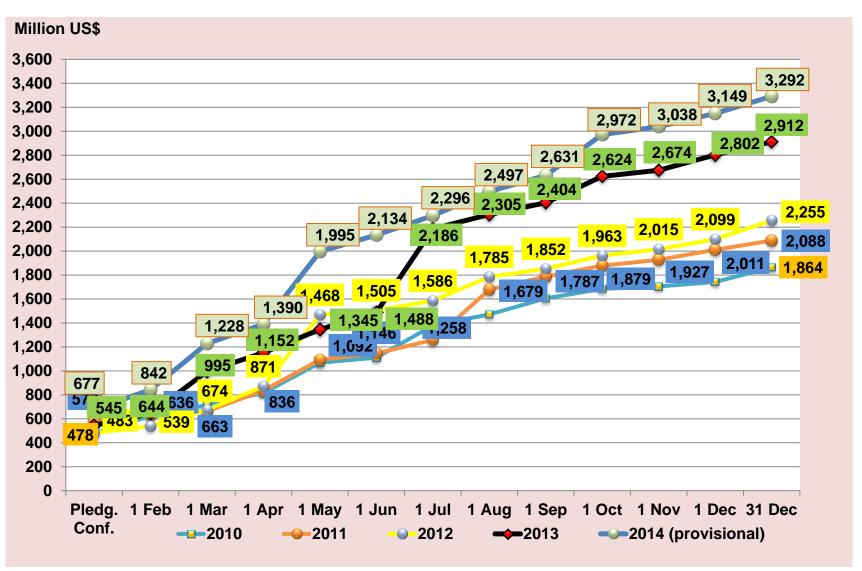
### **2014 Sources of Funding**





#### Timing of Pledges to UNHCR 2010-2014

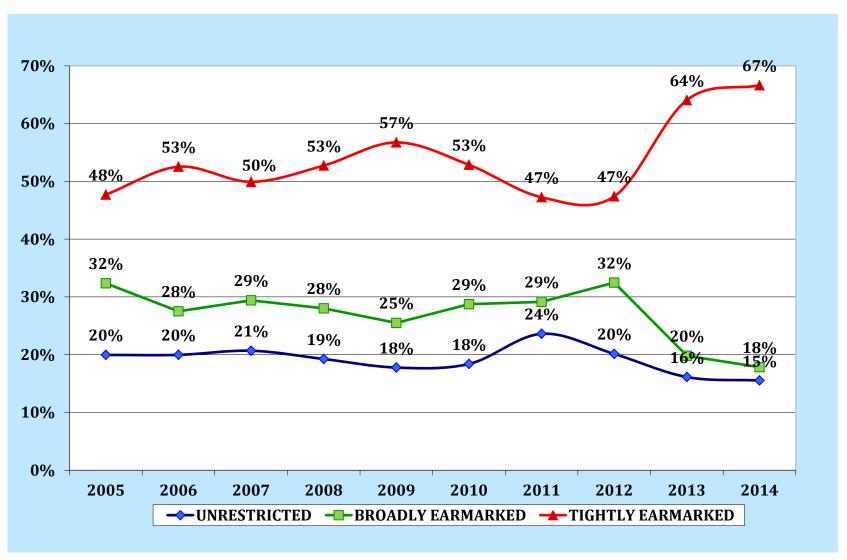




#### Earmarking Trend 2005 – 2014

\*Percentage of total contributions





#### Partnerships with UN & Inter-Governmental Agencies



# WFP, UNICEF, OCHA, UNDP, WHO, UNFPA, IOM, ICRC;

- Emergency operations;
- Search for durable solutions for refugees;
- Inter-agency mechanisms for non-refugee populations (eg. IDPs);
- WFP: on food assistance for refugees, cash-based interventions;
- IOM: on migration and asylum issues;
- ICRC: on protection;
- UNDP: on development and durable solutions;



#### Partnerships with NGOs



- UNHCR implements about 1/3 of its total budget through and with partners;
- Vital component of any international response for refugees and IDPs;
  - Delivering assistance and protecting refugees;
  - Advocacy on refugee, displacement, statelessness issues;
  - Working jointly with their own funding as operational partners;
  - Have expertise, capacities, contacts and partnerships that complement UNHCR's work;
- High Commissioner's structured dialogue on partnership with NGOs and IFRC.

#### **Annual NGO Consultations**





- Organized with the international NGO consortium, ICVA;
- In 2014 over 500 NGO participants + those engaged via social media;
- Discussion on major thematic and regional priorities around displacement and statelessness;
- Opportunity for partners to exchange with UNHCR senior management on policy development and cross-cutting issues;
- Networking opportunity for NGOs;

#### **Advocacy**





- High Commissioner's Dialogues:
  - Protection at Sea;
  - Dialogue on Faith and Protection;
- "Europe Act Now" campaign (access to asylum and resettlement of Syrian refugees);
- Multi-year Solutions Strategy for Afghan Refugees;
- The campaign to end Statelessness;

#### **Refugee Coordination Model**



A model for leading and coordinating refugee operations that:

- Outlines Office's role and responsibilities in refugee & mixed situations
- Offers an inclusive platform for planning and coordinating refugee operations
- Clarifies coordination modalities in relation to wider humanitarian system

#### Why a Refugee Coordination Model?



- To clarify how UNHCR leads and coordinates a refugee response
- To provide a straightforward, predictable and inclusive structure for UNHCR to lead refugee operations
- To align UNHCR practice with the Transformative Agenda and the cluster system in key areas of leadership, coordination and accountability
- To provide a compelling, attractive coordination model that resonates with donors and partners, and that delivers to refugees

#### **Refugee Response Coordination**



## Mandate of the High Commissioner

#### Refugee Response Coordination

Leadership

Strategic planning

Accountability

Coordination

Delivery of services

Resource Mobilization

**Persons of concern** 

UNHCR Representative works directly and in collaboration with the government to achieve the protection of refugees

UNHCR Representative with partners and development actors leads contingency and response planning which is underpinned by protection and solution strategy.

Contingency Plan & Refugee Response Plan

Partner inclusive; efficient and predictable coordination

- UNHCR Refugee Coordinator/ Regional Refugee Coordinator
- UNHCR-led Refugee Protection Working Group

Sector service delivery with partners

Co-chaired by Government/ partners and UNHCR

Partner inclusive platform for raising funds

Refugee Response Plan

# Coordination of Humanitarian Responses: Current model



**IDP** Response

Cluster actor 2
Cluster B...

**CERF** and Pooled

Fund

HC

#### **UNHCR** Leadership RC/HC Representative Contingency & **Strategic** Refugee Response **HCT** Plans **Planning Drawing on HCT UNHCR** Refugee **OCHA Inter-Cluster** Coordination Coordinator Coordination Cluster A ←Delivery Cluster actor 1 Sectors

Resource

**Mobilization** 

**Advocacy** 

**Refugee Response** 

Inter-Agency Refugee

Response Plan

**UNHCR** 

Representative

