## The 2004 Global Appeal

## Introduction

This Global Appeal is published to alert the international community, including donors and interested persons, of the circumstances of the millions of refugees and other persons falling within UNHCR's mandate. It enlightens the reader of the Office's strategies and programmes for the year 2004. This is UNHCR's seventh Global Appeal which will be officially launched at the annual Pledging Conference in Geneva, in early December 2003. At the conference, governments may inform UNHCR of their funding priorities and make announcements of pledges

of financial contributions to the life-saving protection and humanitarian assistance needs of the world's refugees. UNHCR's programmes are resourced from a single unified budget (the Annual Programme Budget) with the exception of a limited number of Supplementary Programmes (SBs) which require sufficient cash in hand for timely implementation of quarterly plans to avoid having to postpone or interrupt activities. As the Office depends almost exclusively on voluntary contributions to finance its programmes, it is vital for donors to make funding commitments as early as possible in order to ensure uninterrupted, smooth operations.



## Structure

The format of the 2004 Global Appeal is similar to previous editions: it follows the structure of the Annual Programme Budget (AB). In the introductory overview, you will find a revised version of UNHCR's Global Objectives and Indicators of Progress established by the High Commissioner in 2003. Throughout the Global Programmes' chapters, there are cross-references to the objectives and the Agenda for Protection (AfP) which emanated from the Global Consultations on International Protection. In the country chapters, we have highlighted the UN Secretary-General's Millennium Development Goals where they have particular relevance to UNHCR. A significant new feature is the inclusion in the annexes, of a fold-out poster illustrating UNHCR's and the United Nations Consolidated Inter-Agency Humanitarian



Assistance budget requirements for 2004. Another new feature is the map reflecting the protracted refugee situations in Africa.

UNHCR's operations are presented in seventeen regional overviews which include country chapters. It should be noted that in 2003, the Africa Bureau was re-structured. Some Central African countries are no longer with West Africa but are now aligned to the Great Lakes to represent a "situational" approach of the refugee groups in the subregion. The desk for the Great Lakes is now restyled Central Africa and the Great Lakes.

In striving to keep the document to a manageable overall length, only those countries with a budget of USD 5 million or more are presented in separate chapters. As in previous years, other countries' operations are de-

> scribed in the relevant regional overviews. More information on specific countries can be found on UNHCR's website at **www.unhcr.org/cops** where complete Country Operation Plans are posted for the convenience of members of ExCom and all other interested persons.

> In order to facilitate comparison between UNHCR's Annual Programme Budget as presented in October 2003 to ExCom - and the presentation in this Global Appeal, sub-regional summary budget tables are included in each regional overview. These are based on UNHCR's management structure. The five regional bureaux are: Africa, CASWANAME (Central Asia, South-West Asia, North Africa and the Middle East), Asia, Europe and the Americas. There are some differences between the budgets and the chapters, for example in the style of presentation of the budget for Global Programmes and for Headquarters. The differences are mainly because the ExCom budget document focuses on governance and contains details on staffing and administrative requirements, whereas the Global Appeal provides more information on UNHCR's operations and caters to the needs of a more diverse audience.

Côte d'Ivoire: Liberian refugees returning to their country after conflict erupted in September 2002 in neighbouring Côte d'Ivoire, where thousands of Liberians had sought refuge – some for 10 years. UNHCR / M. Kamber