



KISED P STEERING COMMITTEE MEETING MINUTES Final draft	
<b>Purpose</b>	Steering Committee meeting for Kalobeyei Integrated Socio-Economic Development Plan (KISED P) in Turkana West is entrusted to provide the necessary oversight, ensure accountability and guidance on policy matters for KISED P.
<b>Date</b>	Tuesday 22 <sup>nd</sup> October 2019
<b>Venue</b>	Cradle Hotel – Lodwar.
<b>Agenda</b> <i>(Attached Annex A)</i>	<ul style="list-style-type: none"> <li>• Introduction &amp; endorsement of previous minutes</li> <li>• Opening remarks</li> <li>• KISED P mid-term report (progress report and M&amp;E)</li> <li>• Feedback from quarterly TWG meeting</li> <li>• Resource mobilization and financial tracking</li> <li>• Concluding remarks</li> </ul>
<b>Notes Takers</b>	<ul style="list-style-type: none"> <li>• Akaran Napakiro, UNHCR</li> <li>• Samuel Ekaale, County Government</li> </ul>
<b>Attendance</b> <i>(Attached Annex B)</i>	<ul style="list-style-type: none"> <li>• <b>Chair, co-chairs and executive member:</b> H.E, Hon. Josphat Koli Nanok, Turkana County Governor; Mr. Muthama Wambua – County Commissioner; Ms. Fathiaa Abdalla, UNHCR Representative and Mr. Ignazio Matteini, Head of Sub-Office UNHCR Kakuma.</li> <li>• <b>Secretariat:</b> Charles Ekai – Ag. Director Resource Mobilization, County Government - Ministry of Finance and Economic Planning; Eva Lescrauwaet – CRR Officer</li> <li>• <b>Members:</b> see annex.</li> </ul>
<b>Introduction &amp; endorsement of previous minutes</b>	The CECM for Finance and Planning introduced the agenda by informing members that the meeting was the second biannual steering committee meeting for KISED P with the first meeting haven taken place in April 2019. One of the CECMs led the meeting with an opening prayer after which self- introduction was done according to the protocol. The minutes of the last meeting were endorsed, and the meeting was officially opened by the Governor.
<b>Opening remarks</b>	<p><b>County Commissioner</b> welcomed the members present in the meeting to the County headquarters and assured them of his office support in furthering the KISED P agenda. He informed the members that his office would be represented in the KISED P working groups to ensure effective communication between the Secretariat and his office and further strengthen information sharing and effective communication. The County Commissioner also informed the members that the government had developed an action plan for the county to adequately respond to acts of violence/terrorism. He further informed that there were plans to engage all partners within the county to be part of the measures being implemented by the government in the area.</p> <p><b>The UNHCR Representative</b> thanked the Governor and the County Commissioner for the collaboration in hosting the meeting. She expressed her appreciation particularly on the</p>

generosity and hospitality of the Government and the people of Turkana for their hospitality in welcoming refugees for many years and taking a solutions-oriented approach. Similarly, she recognized the presence of other UN agencies and partners for their concerted efforts to ensure that the refugees and host communities were supported in Turkana West. She continued by stating that she was looking forward to lessons learnt and implementation progress and how to move forward with strategic direction of KISED P while at the same time acknowledging that KISED P is known locally and globally and therefore generating expectations. She further encouraged the members to honor their commitment to see to it that KISED P achieves its intended goals. KISED P is a game changer because of its strategic alignment to key planning instruments such as global compact for refugees, county Integrated development plan (CIDP), delivery as one (DoA) initiative, the 2030 agenda, SDGs, the UN initiative – “leaving no one behind”, the President’s BIG 4 agenda. KISED P is a strategic platform that strengthens and creates partnerships and looking at quality and sustainability of action and supports out of the box solutions where necessary. She applauded the growing engagement by the private sector and acknowledged the critical role that the donors have and continue to play to ensure the successful implementation of KISED P. A major development has been the transfer of knowledge to other refugee operations in Kenya, and she informed the members that on 1st October 2019, GISED P was launched. She assured the members that GISDEP and KISED P will each receive support in terms of advocacy and funding. In line with the Grand Bargain commitments, she concluded her remarks by encouraging the members to build the local capacity of all relevant stakeholders, so they become key partners in KISED P. She reiterated that refugee inclusion was a government policy and that UNHCR was committed to complement the efforts of the government in protecting refugees and addressing the needs of its citizens in Turkana West.

**The Turkana County Governor** welcomed the members to the meeting by sharing his expectations to discuss pertinent issues on how to move forward with implementation of KISED P program. While developing the second edition of CIDP that covers the period 2018 – 2022, the Governor stated that the county government was looking for innovative ways and solutions to provide services to the communities with aim of bringing not only peace and harmony but also define the role of private sector in taking advantage of opportunities created in the innovative solutions presented by the CIDP. The Governor further explained that through the CIDP, his government together with the UN family was able to develop Delivery as one (DoA) initiative; an agreement which was endorsed by the National treasury. He further explained that the office of the presidency hosted several strategic meetings and helped in resource mobilization and selling the idea globally. During his remark, the Governor reiterated his intention to engage the members in reviewing the progress of the agreement made on KISED P and more specifically dwelling on areas of resource mobilization, financial tracking and how those resources would flow to the eventual project implementation. At the same time, the Governor shared a concern raised by the technical team on the same but expressed his confidence that the members would be able to develop a mechanism to address the matter. Furthermore, the Governor emphasized on the need to identify key areas in KISED P that were facing challenges with financing so that together with his co-chair they would be able to share with donors during the visits that the county and UNHCR office would be hosting in due course. Those delegations include USAID that was planning to sign an agreement for a-six-year programme budget and EU Ambassadors focusing on a-five-year financial funding with interest in Turkana County. In addition to the efforts that were being put in place by the county government to reach out for support, the Governor reported that there were other innovative

	<p>solutions that the government had initiated to solve problems facing the Turkana people such as cross-border conflicts which led to the signing of an agreement between Karamojong of Uganda and the Turkana people of Kenya witnessed by both the president of Kenya and Uganda. In relation to this, the Governor said that there was need to identify areas of overlap between the KISED P and the cross-border initiative in order to ensure smooth implementation of the two initiatives bearing in mind that Turkana West was still a component of the cross-border initiative in which Loima sub county was part of it. Echoing the recommendation of the County Commissioner, the Governor said that it was important to have the President Delivery Unit (PDU) and the World Bank represented in the KISED P technical working groups to help the government and the steering committee to track the implementation of the projects and assess the overall impact of the efforts being done towards achieving the objective of KISED P. Finally, the Governor stated that private sector was a nascent area for the county and that his government was trying to find a balance on how to grow it by looking for more sustainable solutions to make the private sector open the business space taking advantage of the opportunities provided by CIDP and KISED P.</p>
<p>KISED P mid-term report (progress report and M&amp;E)</p>	<p>The agenda was introduced by Ignazio Matteini, the head of UNHCR Sub-office in Kakuma. He informed the members that the Secretariat had prepared a draft document which consisted of two parts; the executive summary and the detailed report reflecting activities implemented in the last one and half year. The report is a product of concerted efforts by the technical team with valuable inputs from the government and other KISED P partners. He acknowledged that it was work in progress and that there were minor technical issues that needed review before the endorsement by the conveners and onward submission to press for printing and eventually sharing with the wider community through the County, UNHCR and other partners websites. The report is going to be digitalized and used as an important tool for fundraising and mobilization of agencies, private sector and donors as well as to inform future programming, transfer of knowledge and to strengthen transparency, and accountability. The Secretariat presented the mid-term report which was a product of several engagements including the first steering committee meeting held in April this year and other 2 subsequent thematic working group’s meetings chaired by the County Executive committee members (CECs) supported by the technical leads from UNHCR, FAO, WFP, UNHABITAT and IFC.</p> <p>This report seeks to provide an overview of the first 18 months of implementation, including key achievements, areas to be strengthened and prioritized as well as a financial summary. To further enhance transparency and accountability, partners are finalizing and automating the monitoring and evaluation log frame using a risk -based management perspective which will be used to strengthen evidence for programming and reporting. Lessons learned and best practices drawn from similar previous initiatives and various evaluations conducted have been fully incorporated into the M&amp;E and coordination meetings to strengthen future programming and annual revision of the Plan. Some key achievements during the reporting period are the refugee inclusion in the local development plan (CIDP) leading to their increased public participation of important legislative frameworks, and the policy for the Inclusion of Refugees and Asylum-Seekers in the national education system has been developed by the Ministry of Education (MoE) and awaits final approval. Partners also invested in sustainable models for service delivery that benefit both populations, in line with Leaving-No-One Behind and in support of achieving the SDGs and scaled up of cash-based interventions to strengthen local economies. Development and private sector actors including the World Bank Group have increasingly engaged and included refugee objectives within their strategies and programmes. To improve</p>

	<p>access to quality basic services, partners continued to invest in infrastructure, workforce and equipment/materials while scaling up efforts to ensure quality and sustainability of their efforts. Some key achievements include the efforts for NHIF enrollment (a national priority), education policy, water act, water infrastructure for agriculture, mini-grids and strengthening capacity for spatial planning for progress towards municipality. This would not have been possible without the generous support of donors as well as the collective efforts of all KISED P partners. Key priorities include:</p> <ul style="list-style-type: none"> <li>• Strengthening Government and community’s capacities</li> <li>• Invest in sustainable models for inclusive service delivery</li> <li>• Increase investments in longer-term and innovative solutions for enabling sectors</li> <li>• Strengthen land governance and management</li> <li>• Strengthen regulatory and legislative frameworks</li> <li>• Attract private sector investment</li> <li>• Conduct a market system analysis to identify which sectors will maximize job creation and income generation</li> <li>• Improve access to documentation and information</li> <li>• Scale up of cash-based interventions to further strengthen local economies and increase self-reliance</li> <li>• Strengthen evidence, M&amp;E and reporting</li> </ul> <p><b>Feedback from the plenary</b></p> <ul style="list-style-type: none"> <li>• Highlight the priority areas by sector to ensure collective efforts are geared towards mobilizing resources to successfully implement the KISED P flagships.</li> <li>• Investments in large scale projects in enabling sectors such as water, energy and connectivity are most critical. Lack of investment in these areas will negatively impact private sector engagement and economic growth and hence the sustainability of action A concern was raised about water for commercial use.</li> <li>• Good Governance and financial accountability were also pointed out as critical points to be addressed during phase I.</li> <li>• One of the key priorities should include collective efforts to strengthen evidence and information management systems under KISED P</li> </ul>		
<p>Feedback from quarterly TWG meeting</p>	<p>The CECM’s or alternative chairs for the below sectors presented key priorities for their respective sectors/components:</p> <table border="1" data-bbox="381 1455 1425 1883"> <tr> <td data-bbox="381 1455 604 1883"> <p>Health</p> </td> <td data-bbox="604 1455 1425 1883"> <p>Focus on building institutions and technical capacity</p> <ul style="list-style-type: none"> <li>• Improving access by building infrastructures</li> <li>• Reduced funding in the sector affecting outreach programme</li> <li>• Focusing on building community engagement/participation to enhance curative health with community volunteer system enhanced.</li> <li>• Working to expand NHIF coverage with emphasis on Turkana west by having facilities registered in Kakuma and Kalobeyei</li> <li>• Improve registration of birth for children born outside the health facilities</li> <li>• Putting in place robust emergency response mechanism</li> <li>• Focusing on building the capacity of data and information management system for evidence-based health programming</li> </ul> </td> </tr> </table>	<p>Health</p>	<p>Focus on building institutions and technical capacity</p> <ul style="list-style-type: none"> <li>• Improving access by building infrastructures</li> <li>• Reduced funding in the sector affecting outreach programme</li> <li>• Focusing on building community engagement/participation to enhance curative health with community volunteer system enhanced.</li> <li>• Working to expand NHIF coverage with emphasis on Turkana west by having facilities registered in Kakuma and Kalobeyei</li> <li>• Improve registration of birth for children born outside the health facilities</li> <li>• Putting in place robust emergency response mechanism</li> <li>• Focusing on building the capacity of data and information management system for evidence-based health programming</li> </ul>
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	<p>Private sector and entrepreneurship</p>	<p>Established Biashara/Huduma centers including one in Kakuma town to provide government services to refugees and host communities</p> <ul style="list-style-type: none"> <li>• Focusing on creating conducive environment to attract private sector investors</li> <li>• Established Kalobeyi challenge funds</li> <li>• Conducted business exchange forums outside the county creating enabling business environment</li> <li>• Linking traders (bamba chakula) with farmers in other areas in Turkana</li> <li>• Automated single business permit licensing</li> <li>• Created business portal in Turkana where investors would access information on existing business opportunities</li> </ul>
	<p>Agriculture, livestock and natural resources</p>	<ul style="list-style-type: none"> <li>• Food security by increasing crop production and encourage diversification</li> <li>• To increase livestock production, human and veterinary</li> <li>• Focus was to asses agriculture viable areas in Turkana west</li> </ul>
<p>Resource mobilization and financial tracking</p>	<p>The CECM for Finance and Economic Planning presented the financial summary for 2018 and resources mobilized by June 2019:</p> <ul style="list-style-type: none"> <li>• The resource requirements for January-December 2018 were estimated at 51 million USD. This amount excludes 11.7 mil USD from Bamba Chakula cash transfers and the way forward on how best to reflect this in the KISED P is pending approval by the steering committee. Against this, KISED P partners reported to have received 81 percent of the planned budget or 41.5 million USD.</li> <li>• While funding received for the first year of KISED P was in line with the relatively small allocated budget which increases significantly during the following years of phase I, additional investments in critical infrastructure and capacities as stipulated in the Plan are required to ensure solid foundation and sustainable path for successful implementation of KISED P.</li> <li>• KISED P partners reported to have received 33 percent of their funds for year 2 by Midyear, which indicates a significant gap in funding. Additional resources during the second half of the year are expected but are likely not to be sufficient to cover the gap of 67 percent. This will negatively impact the implementation of KISED P and risks delaying the progress towards achieving self-reliance and socioeconomic development in Turkana West in a timely manner.</li> <li>• Hence, more efforts to strengthen resource mobilization and advocacy with potential donors and through new prospective partners, including private sector, will be required to ensure the success of the Plan.</li> <li>• As previously indicated, to strengthen financial tracking, reporting on financial expenditures will be included in the monitoring and evaluation tool which is currently being finalized to become operational by January 2020.</li> </ul> <p><b>Feedback from the plenary</b></p> <ul style="list-style-type: none"> <li>• The members discussed and agreed that Bamba Chakula cash transfers were to be referred to in the report but not to be included in the budget. The Secretariat will update and finalize the report accordingly.</li> <li>• Looking at the general performance under the big 4 agenda for the presidency, the</li> </ul>	

	<p>Governor noted that the KISED P is under-funded and only a few sectors seem to be adequately funded. In addition, the Governor and members recommended future financial reports, once the financial tracking tool is in place, to further detail the funds and include operational costs versus activity costs as well as against each activity to indicate the donors who funded them.</p> <ul style="list-style-type: none"> <li>• In moving forward with resource mobilization, the Governor encouraged the team to understand the interest of the donors and therefore develop funding strategy that meet such interests but also address the key priority areas identified to move KISED P forward.</li> </ul>
<p><b>Concluding remarks</b></p>	<p>The UNHCR Representative thanked the Governor and the members for leading/supporting the KISED P. She acknowledged that there was more work to be done in terms of analyzing the trends, the data and putting the report into priority driven perspectives. She emphasized the need to design the key ASKS for advocacy and fundraising and noting that the team had a responsibility to address the BIG 4 Agenda and key to it was coming up with innovative solutions including evidence-based interventions supported with a data center like the one UNHCR has in its Copenhagen HQs.</p> <p>Adding to the comments of the Representative, the head of UNHCR Kakuma informed the members that the technical team was going to consolidate both the performance narrative and financial report into one document with visualized data separating the development activities from the humanitarian assistance while indicating the sources of funding whether from government or donors. Accordingly, the report was going to include flagship projects and other critical priorities. The need to highlight the running cost for partners for implementing humanitarian and development interventions was also emphasized.</p> <p>The Deputy Governor appreciated the reflections made in the meeting and assured the members that the government had adequate governance structures to support the work of KISED P. He briefed the members on the discussions held during Mashujaa Day in Kakuma where the community expressed interest to have more information and engagement on KISED P.</p> <p>On his part, the Governor emphasized on accountability, transparency and due diligence as key to the process being undertaken by the team. Further to that, was the need to build the capacity of the Secretariat with additional personnel such as fundraising officer and an economist to bring new insight to the M &amp; E process. The Governor also highlighted the need to work on the financial strategy with support from within and more importantly the communication strategy with an objective of enhancing community participation that would bring on board the community members and the local leaders in the work that was being done. In building synergies with private sector and entrepreneurship, the Governor recommended the team to take discussions further by having a separate meeting to redefine key priority areas that would be of interest in opening the area for businesses. He encouraged more business exchange platforms to be organized in and outside the region to generate a lot of interest to grow the local private sector. Before closing the meeting, the Governor shared his observations on the reduced incidents of conflict between the refugees and host community attributing it to KISED P. He also gave examples of how his government worked to reduce conflict along the borders through the cross-border interventions such as peace caravan meetings and cultural festivals that brought different communities from across to share their cultural heritage.</p>

