UNHCR is currently undertaking the development of the Enhanced Framework for Implementing with Partners. The Framework embodies governing instruments, policies and procedures for managing the partnerships. Policies and procedures are being reviewed and revised to address operational needs and challenges, enhance accountability and strengthen partnerships. Given the complex and multi-faceted nature of the Framework, its development is being carried out in phases so that changes can be introduced seamlessly and incorporated into existing UNHCR programme and financial processes and cycles. The process is being undertaken in consultation with stakeholders internally within UNHCR and externally with partners.

Materials posted on UNHCR Website for 2014 UNHCR-NGO Annual Consultation:

1) A letter to Partners on the newly issued policies and documents and its annexes:
   a) Implementing Partnership Management Guidance Note No. 1, Policy and Procedures for Selection and Retention of Partners for Project Partnership Agreements, in effect as of 30 July 2013.
   b) Standard Format Bipartite Project Partnership Agreement (for entering into agreements between UNHCR and non-governmental and other not-for-profit partners, to undertake projects providing protection and assistance to refugees and other persons of concern).

2) Work in-progress for sharing and soliciting comments and suggestions

The following draft documents have been so far drafted to accompany the policies and procedures that have been issued to provide further clarification and better understanding. The documents go through a process until finalized and approved, starting with gathering information and background, pre-draft, drafts, final draft and final approved. The documents posted are in their varied stage of drafting as shown. UNHCR seeks comments and suggestions for incorporation into or further improvements of documents

   a) Frequently Asked Questions- Final Draft
   b) Guidance Note on Joint Monitoring and Feedback- Final Draft
   c) Guidance Note on Project Partnership Agreement- First Draft (v1)

Please send your comments/suggestions to epartner@unhcr.org

Thank you.
UNHCR/IPMS.