



General Assembly

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Executive Committee of the High Commissioner's Programme

Seventy-sixth session

Geneva, 6–10 October 2025

Item 4 of the provisional agenda

Consideration of reports of the Standing Committee

Report of the ninety-fourth meeting of the Standing Committee (8-9 September 2025)

I. Introduction

1. The Standing Committee of the Executive Committee of the High Commissioner's Programme (Executive Committee) held its ninety-fourth meeting at the International Conference Center, Geneva from 8 to 9 September 2025.
2. The Chairperson of the Executive Committee, the Permanent Representative of Ecuador to the United Nations Office at Geneva, chaired the ninety-fourth meeting of the Standing Committee.
3. All documents cited in this report and all available presentations made by senior managers of the Office of the United Nations High Commissioner for Refugees (UNHCR) during the meeting can be found on the Standing Committee webpage.

II. Representation

4. The following Executive Committee members were represented at the meeting:
Algeria, Argentina, Armenia, Australia, Austria, Bangladesh, Belarus, Belgium, Brazil, Bulgaria, Cameroon, Canada, Chad, Chile, China, Colombia, Costa Rica, Côte d'Ivoire, Croatia, Cyprus, Czechia, Democratic Republic of the Congo, Denmark, Djibouti, Ecuador, Egypt, Estonia, Ethiopia, Finland, France, Germany, Ghana, Greece, Holy See, Hungary, Iran (Islamic Republic of), Ireland, Italy, Japan, Jordan, Kenya, Latvia, Lebanon, Luxembourg, Malawi, Malta, Mexico, Montenegro, Morocco, Mozambique, Namibia, Netherlands (Kingdom of the), New Zealand, Nigeria, Norway, Pakistan, Peru, Philippines, Poland, Portugal, Republic of Korea, Republic of Moldova, Romania, Russian Federation, Senegal, Serbia, Slovakia, Slovenia, South Africa, Spain, the Sudan, Sweden, Switzerland, Thailand, Togo, Tunisia, Türkiye, Uganda, Ukraine, United Kingdom of Great Britain and Northern Ireland, United Republic of Tanzania, United States of America, Uruguay, Venezuela (Bolivarian Republic of), Yemen, Zambia and Zimbabwe.
5. Other United Nations Member States present as Standing Committee observers were as follows:
Dominican Republic, El Salvador, Honduras, Iraq, Malaysia, the Niger and Panama.



6. The European Union was represented as an observer. Also present were the following intergovernmental organizations and other entities:

International Development Law Organization and the League of Arab States.

7. Present from the United Nations system, specialized agencies and related organizations were:

International Organization for Migration, UN Women, World Bank, and World Food Programme.

8. 13 non-governmental organizations were in attendance.

III. Adoption of the agenda

9. The Committee adopted by consensus the following agenda for the meeting:

1. Adoption of the agenda.

2. Management, financial control, administrative oversight and human resources:

(a) Financial statements for the year 2024 as contained in the Report of the Board of Auditors to the General Assembly on the financial report and audited financial statements of the voluntary funds administered by the United Nations High Commissioner for Refugees for the year ended 31 December 2024 ([A/AC.96/76/4](#));¹

(b) Key issues and measures taken in response to the report of the Board of Auditors for 2024 ([A/AC.96/76/4/Add.1](#)), as well as follow-up to the recommendations from previous years;²

(c) Internal audit in UNHCR ([A/AC.96/76/7](#));

(d) Report of the Independent Audit and Oversight Committee;

(e) Update on human resources, including staff welfare;

(f) Oral update on integrity in UNHCR.

3. Programme budgets and funding:

(a) Update on budgets and funding;

(b) Programme budget of UNHCR for 2026 ([A/AC.96/76/5](#)) and the report of the Advisory Committee on Administrative and Budgetary Questions ([A/AC.96/76/6](#)).

4. International protection:

Oral update on the Executive Committee conclusion process.

5. Any other business.

IV. Work of the ninety-fourth meeting

10. At the start of the meeting, the Deputy High Commissioner gave overarching remarks, highlighting the gravity of the financial crisis affecting UNHCR, which had necessitated significant downsizing and a streamlined operational footprint. Despite the challenges, she reaffirmed the organization's steadfast commitment and prioritization of its core work, including protection, lifesaving assistance and emergency response, and solutions. Additionally, she

¹ Also to be issued under document symbol [A/80/6/Add.6](#).

² Under this agenda item, the Controller will present a related update on the funding status and utilization of the UNHCR Staff Benefits Fund. A separate background paper has been prepared for this purpose ([EC/76/SC/CRP.25](#)).

emphasized the organization's commitment to maintaining trust and principled action by reinforcing its integrity and accountability frameworks during this period of transition.

11. Presentations under each agenda item were made by senior management of UNHCR, and Executive Committee members and Standing Committee observers were given the opportunity to make comments and ask questions. Comprehensive summary records of the discussion will be made available on the Standing Committee webpage. The documents considered during the meeting are listed in the annex and are also available on the Standing Committee webpage.

V. Decision of the Standing Committee of the Executive Committee of the High Commissioner's Programme

Decision on budgets and funding for 2025

12. At its meeting, on 9 September 2025, the Standing Committee,

Recalling the Executive Committee's decision, at its seventy-fifth session on administrative, financial and programme matters ([A/79/12/Add.1](#) para. 12 (b)), as well as discussions by the Standing Committee on the programme budgets and funding item at its ninety-third meeting in June 2025,

Reaffirming the importance of responsibility-sharing in solidarity with countries hosting refugees,

Takes note of the increase in UNHCR's annual budget for 2025 as at 31 July 2025 to a current total of \$10,604.2 million, representing the sum of the original budget of \$10,247.5 million and supplementary budgets of \$356.7 million;

Recognizes that emergencies and unforeseen activities unfolding in 2025 may result in the need for additional or expanded supplementary budgets and that additional resources, over and above those for existing budgets, would be needed to meet such needs; and

Urges Member States to continue to respond generously with flexible and unearmarked contributions, in the spirit of solidarity and in a timely manner, to the High Commissioner's appeal for resources to meet in full the annual budget for 2025.

Annex

List of documents considered by the ninety-fourth meeting of the Standing Committee

Conference room papers:

- Provisional annotated agenda;
- Report of the Independent Audit and Oversight Committee;
- Update on human resources, including staff welfare;
- Update on budgets and funding;
- Update on the funding status and utilization of the UNHCR Staff Benefits Fund;
- Programme budget of UNHCR for 2026 ([A/AC.96/76/5](#)) and report of the Advisory Committee on Administrative and Budgetary Questions ([A/AC.96/76/6](#));
- Financial statements for the year 2024 as contained in the Report of the Board of Auditors to the General Assembly on the financial report and audited financial statements of the voluntary funds administered by the United Nations High Commissioner for Refugees for the year ended 31 December 2024 ([A/AC.96/76/4](#));
- Key issues and measures taken in response to the report of the Board of Auditors for 2024 ([A/AC.96/76/4/Add.1](#));
- Internal audit in UNHCR ([A/AC.96/76/7](#)).

Elements of oral updates on:

- Integrity in UNHCR;
 - The Executive Committee conclusion process.
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