

GLOBAL REPORT

2025







NEEDS AND RESOURCES



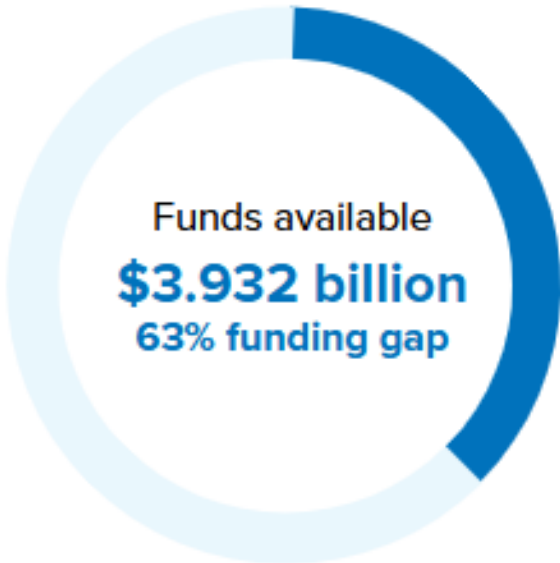
Needs-based budget
\$10.604 billion

Down from
\$10.785 billion in 2024

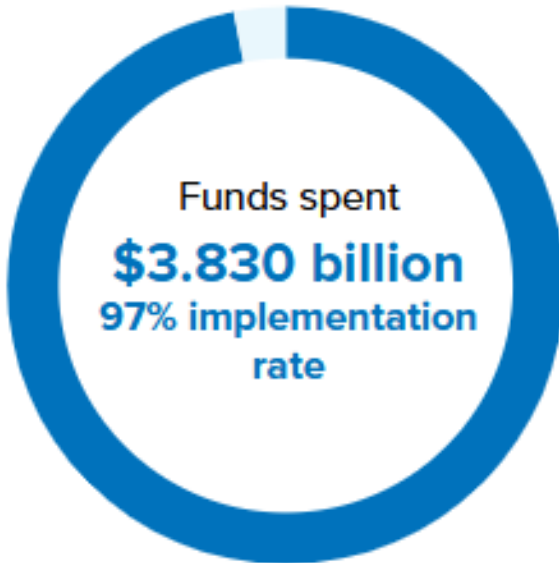


Tightly earmarked funding
44%

Up from
24% in 2024



Compared with
\$5.178 billion (-24%)
and a **52% gap**
in 2024



Compared with
\$4.933 billion (-22%)
and **95%** in 2024

ORGANIZATIONAL RESTRUCTURING



Workforce
**13,181 staff and
affiliate workforce***

↓ A decrease of **6,600**
(-33%) from 2024

*As of January 2026

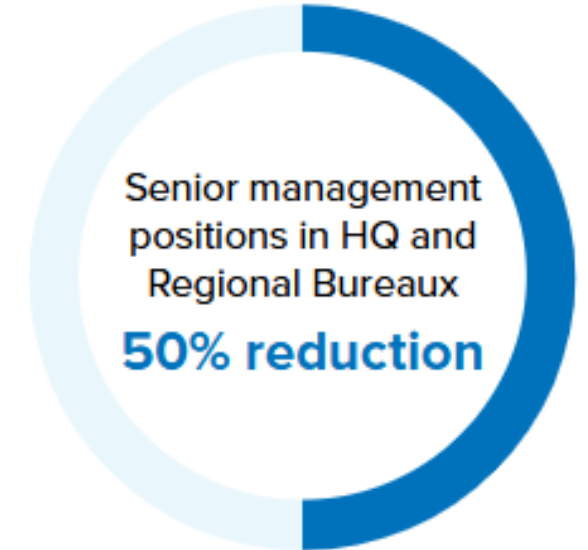


Global presence
**122 countries
and territories and
382 office locations***

↓ Down from **137 countries** and
522 locations in 2024



Measured benefits from asset sales, cost savings
and quantified efficiency gains
\$135+ million



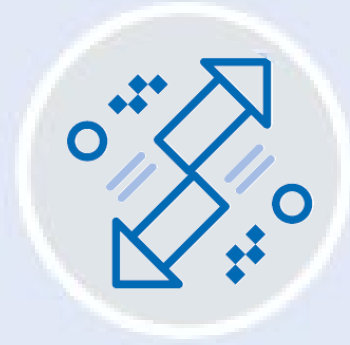
EXPENDITURE BY IMPACT AREA | 2025



PROTECT

31% of total expenditure.

↓ 21% compared to 2024



RESPOND

45% of total expenditure.

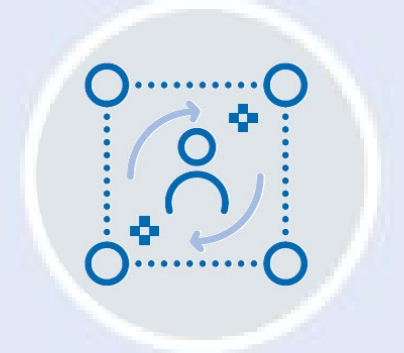
↓ 27% compared to 2024



EMPOWER

14% of total expenditure.

↓ 12% compared to 2024



SOLVE

11% of total expenditure.

↓ 19% compared to 2024



**MINIMIZING THE IMPACT
ON THE MOST VULNERABLE...**

ASSISTANCE PROVIDED | 2025



16.5 million people assisted with protection services in 137 countries.

-10% since 2024



4.8 million people received cash assistance in 101 countries.

-10% since 2024



3.1 million people supported to obtain civil, identity or legal status documentation in 89 countries.

-33% since 2024



2.1 million people received shelter and housing assistance in 57 countries.

-21% since 2024



7.3 million people supported with access to water and/or sanitation services in 25 countries.

-6% since 2024



12.9 million individual consultations in UNHCR-supported health care services in 59 countries

-17% since 2024



2 million children and youth benefited from education programming in 68 countries

-4% since 2024



1.6 million people benefited from specialized GBV programmes in 77 countries

-7% since 2024

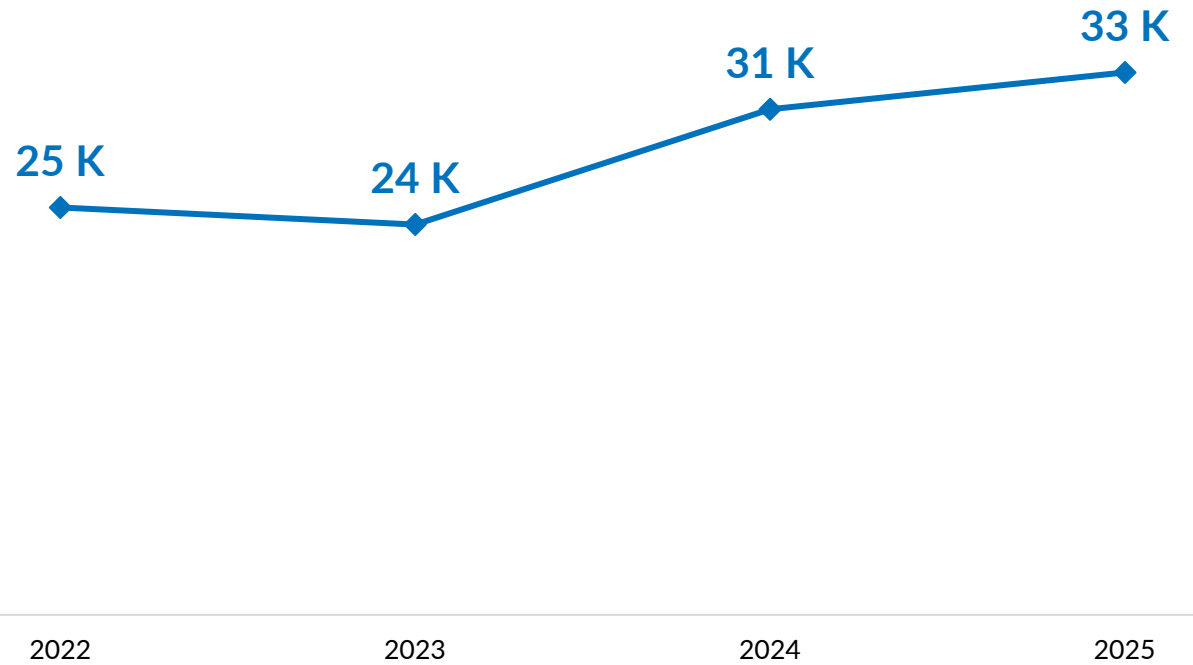


1.4 million children and caregivers received child protection services in 69 countries

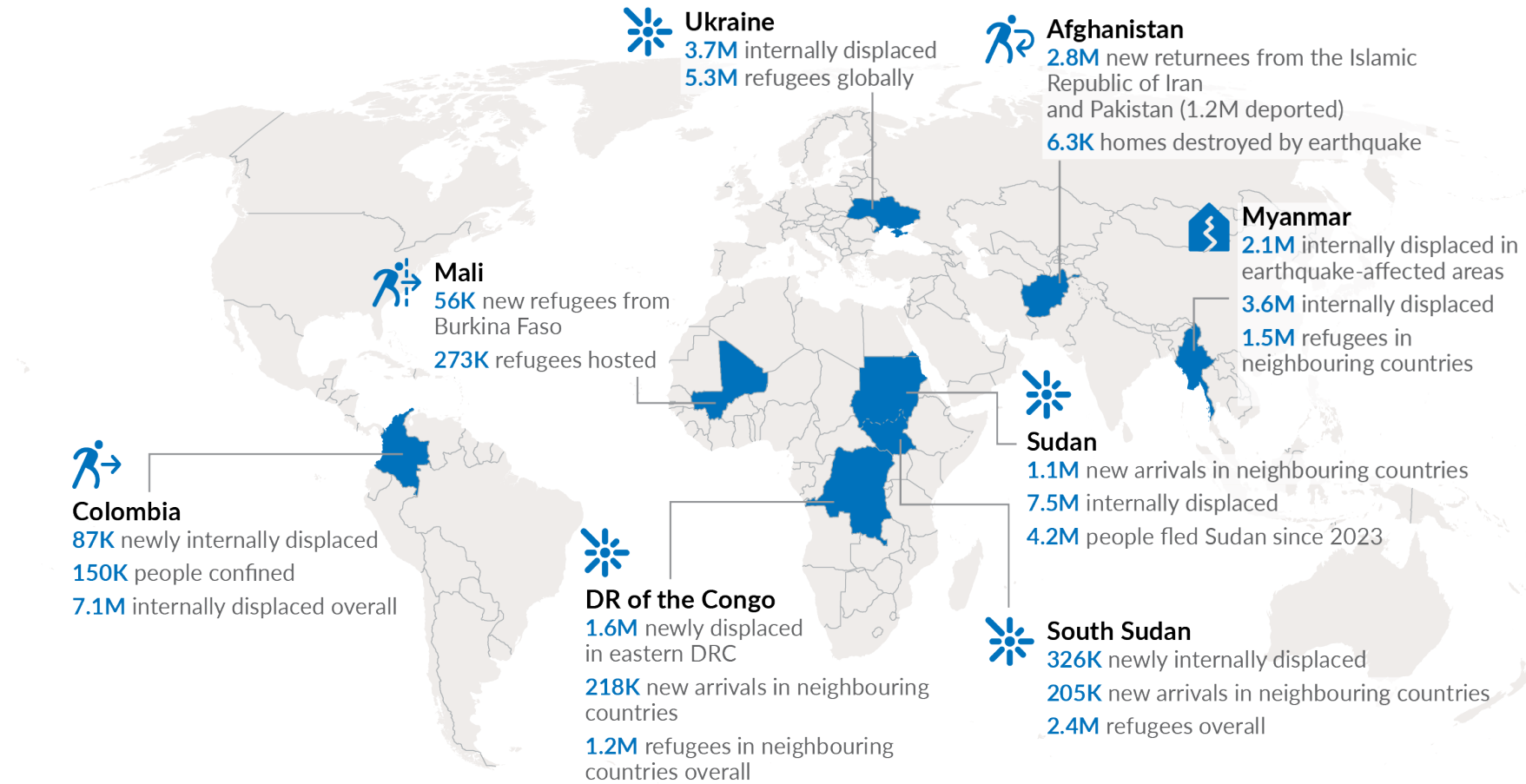
-4% since 2024

PROTECT

Number of refugees and asylum-seekers arrested or detained related to immigration control or legal status

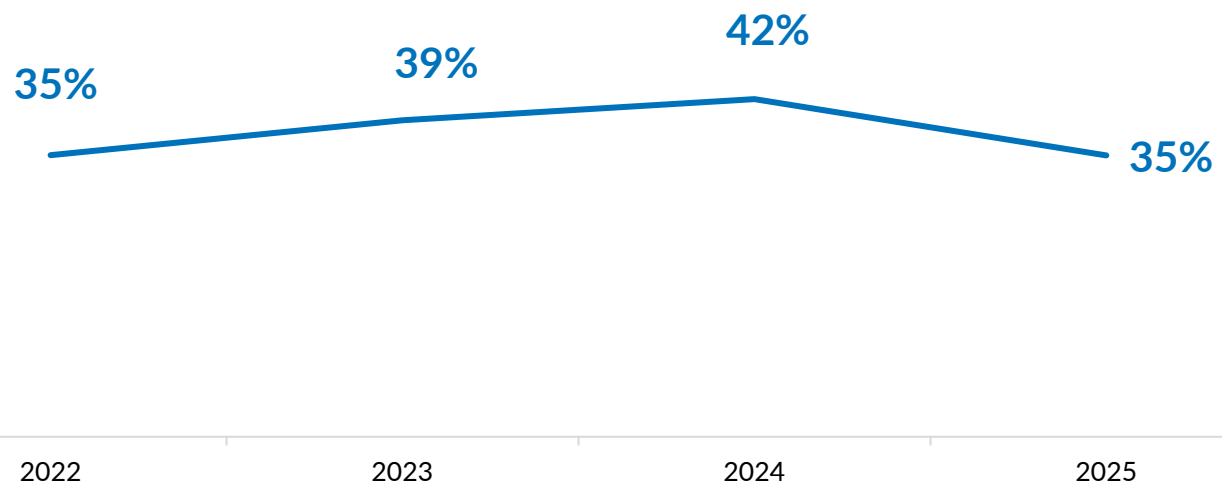


EMERGENCIES IN 2025



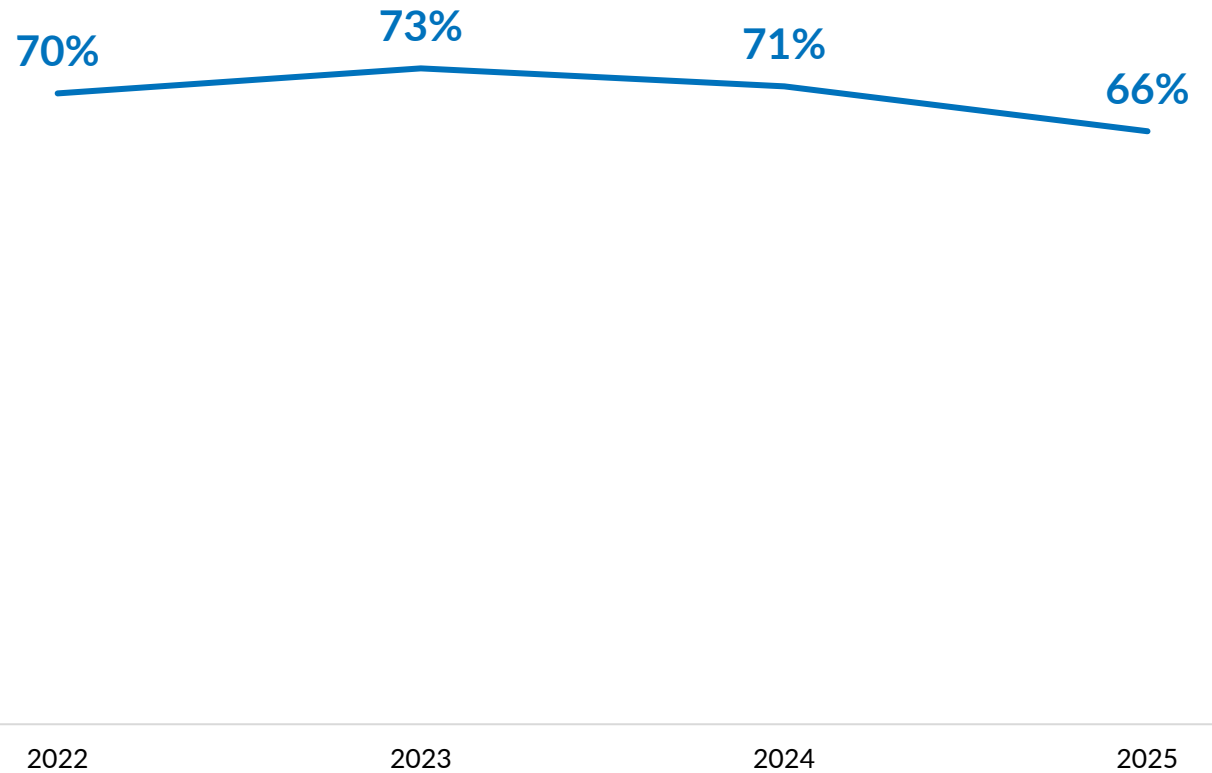
RESPOND

Proportion of refugees and asylum-seekers living in habitable and affordable housing



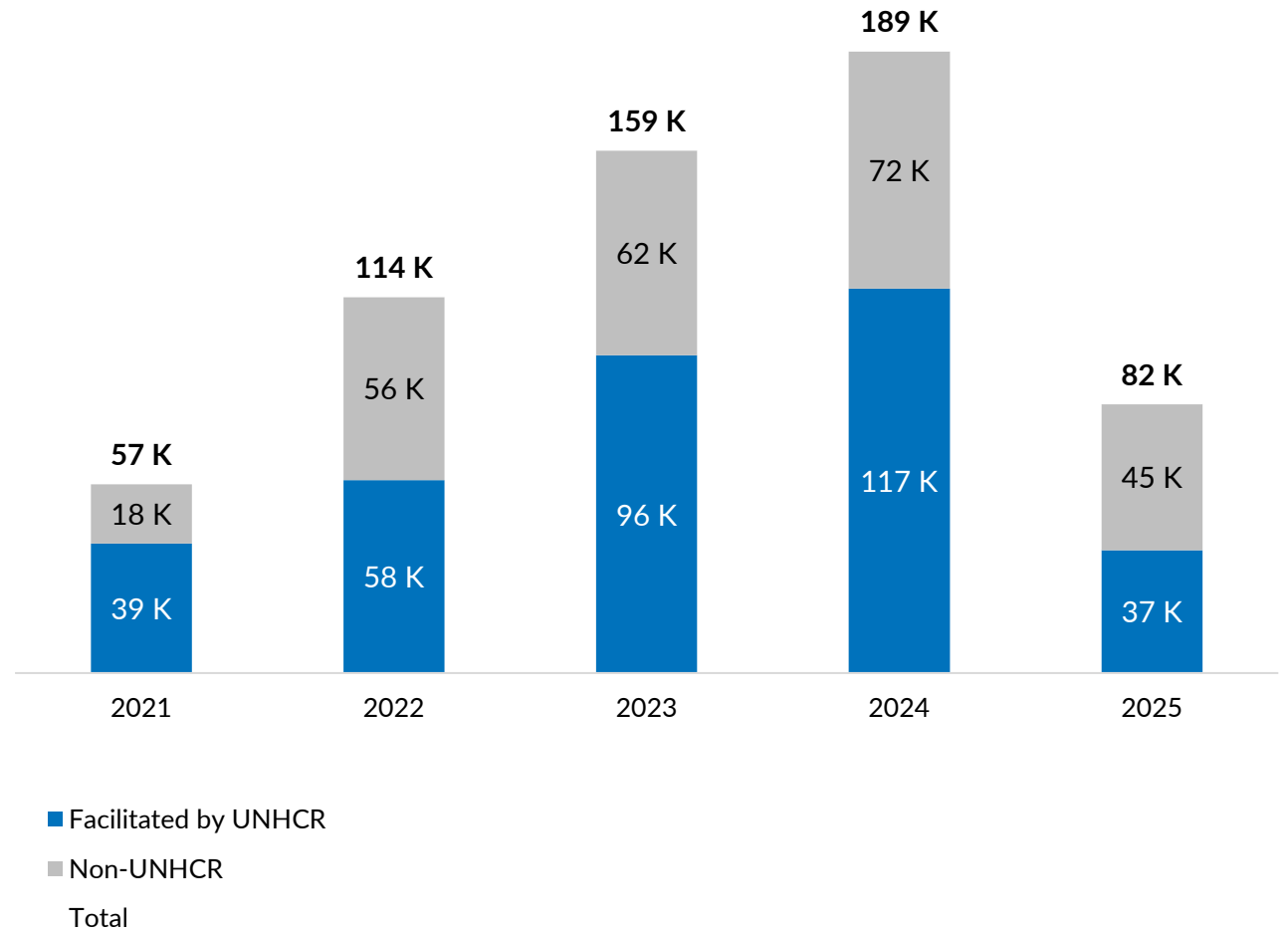
EMPOWER

Proportion of refugee and asylum-seeking children and young people enrolled in primary education



SOLVE

Number of refugees who departed on resettlement



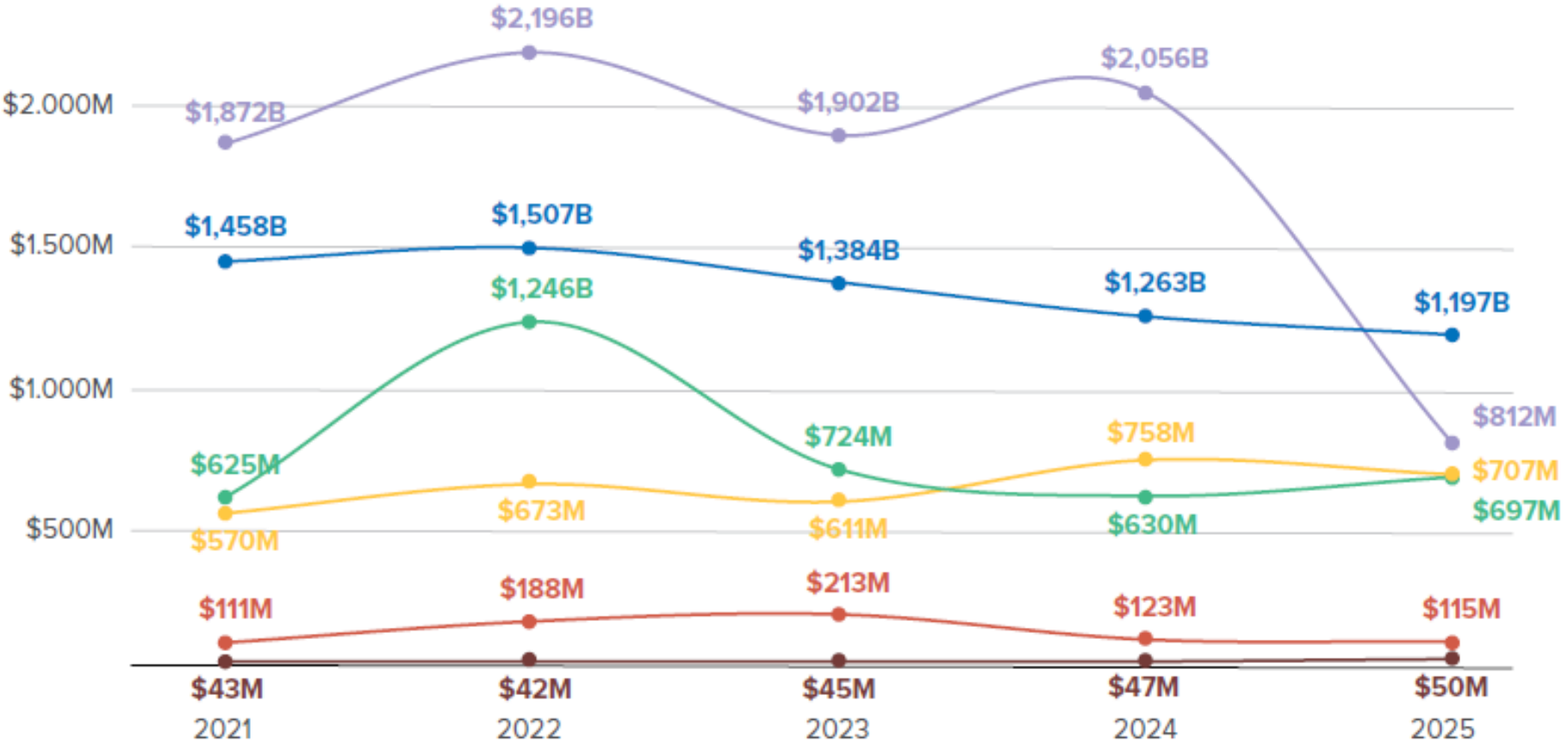


HOST COUNTRIES





SOURCES OF INCOME | 2025



- United States of America
- European Union and Member States
- Other governmental donors
- Private donors
- UN pooled funding and intergovernmental donors
- UN Regular Budget


FLEXIBLE FUNDING

Top Outcome Areas supported by highest shares of flexible funding:

 Protection, policy and law (61%)

 Local integration (60%)

 Voluntary repatriation (48%)

 Resettlement and complementary pathways (46%)

 Refugee status determination (45%)

More than 10 million people assisted through flexible funding





THANK YOU

